



# CITY OF HOUSTON INFORMATION TECHNOLOGY DEPARTMENT

## GOVERNMENT      PROCUREMENT C o n n e c t i o n s

### CONNECT IT

8:30 AM – 10:30 AM

Wednesday, March 17, 2010

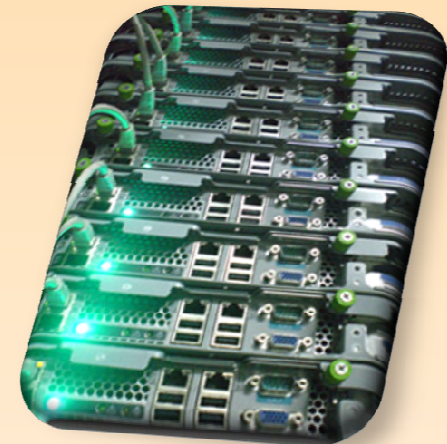
George R. Brown Convention Center





# AGENDA

- IT Principles
  - Vision
  - Mission
  - Values
- IT Framework
- Strategic Focus and ROI
- Citywide Technology Spends / Trends
- Major IT Projects
- Active Budget Cycle (S/MWDBE Potential)





# Principles – Integrity - Reputation

## VISION

To be an information and technology organization recognized for collaborative partnerships, proactive leadership, strategic innovation, and quality customer service.



## MISSION

To use Information Technology to:

1. Improve the quality of services to our customers (citizens and employees) on a daily basis through cross-functional teamwork
2. Minimize operating expenses
3. Improve City's business processes

## VALUES

- Professional Focus and Initiative
- Employee Investment
- Reward success and Value Failure as learning tool
- Expect high levels of Productivity and Excellence to avoid mediocrity
- Operate with integrity to build trustful relationships and dependability



# **CITY OF HOUSTON**

## **INFORMATION TECHNOLOGY FRAMEWORK**

611 Walker, Houston, TX 77002 · PH 832-393-0060 · [www.houstontx.gov/it/index.html](http://www.houstontx.gov/it/index.html)



### **Information Technology Department**

**Richard Lewis, CIO and TSC Chair**

**Earl Lambert, Deputy Director, Citywide CTO**

**Janis Benton, Deputy Director, Technology Strategic Planning**

**Thomas Sorley, Deputy Director, Citywide Radio Communications**

**Gary Morris, Acting Deputy Director, Infrastructure Services**

### **The Technology Steering Committee (TSC)**

**Includes ITD Executives and CTO's (Chief Technology Officers)**

#### **(9) Major CTO Departments**

Public Works & Eng. Dept - Ogilvie Gericke  
Houston Fire Dept - Patrick Plummer  
Houston Police Dept - David J. Morgan  
Houston Emergency Center - Al Garcia  
Houston Public Library - Ron Stauss  
Health & Human Services - Vernon Hunt  
Houston Airport System - Matt Hyde  
Municipal Courts - Rex Billings  
Planning & Development - Max Samfield

#### **(14) NON-CTO Departments Managed by Mark Stinnett, ITD CTO**

Solid Waste, General Services,  
Housing & Community Development,  
Parks & Recreation, Human Resources,  
Convention & Entertainment Facilities,  
Mayor's Office, Affirmative Action,  
City Council, Controller, Finance,  
Admin & Regulatory Services,  
City Secretary & Legal Departments



# Strategic Focus

## Utilize Information and Communication Technologies to:

- Engage our clients to better balance enterprise priorities with limited resources;
- Improve internal collaboration of IT service delivery teams;
- Select employees with the required skills & values and invest in them through development & training, management rotation & promotion, and competitive compensation;
- Invest in IT related security to avoid disruption in business operation, theft and inappropriate use of City assets;
- Effectively manage risk, recognizing that mistakes result in better judgment, and moving forward to improve; and
- Provide effective project management on large IT initiatives taking advantage of emerging technology to improve employee productivity and organizational performance.



**Focus on Improving Infrastructure, Core Business Processes, Effective Management Structure and a Multi-Year Transformation to a Shared Service Model**



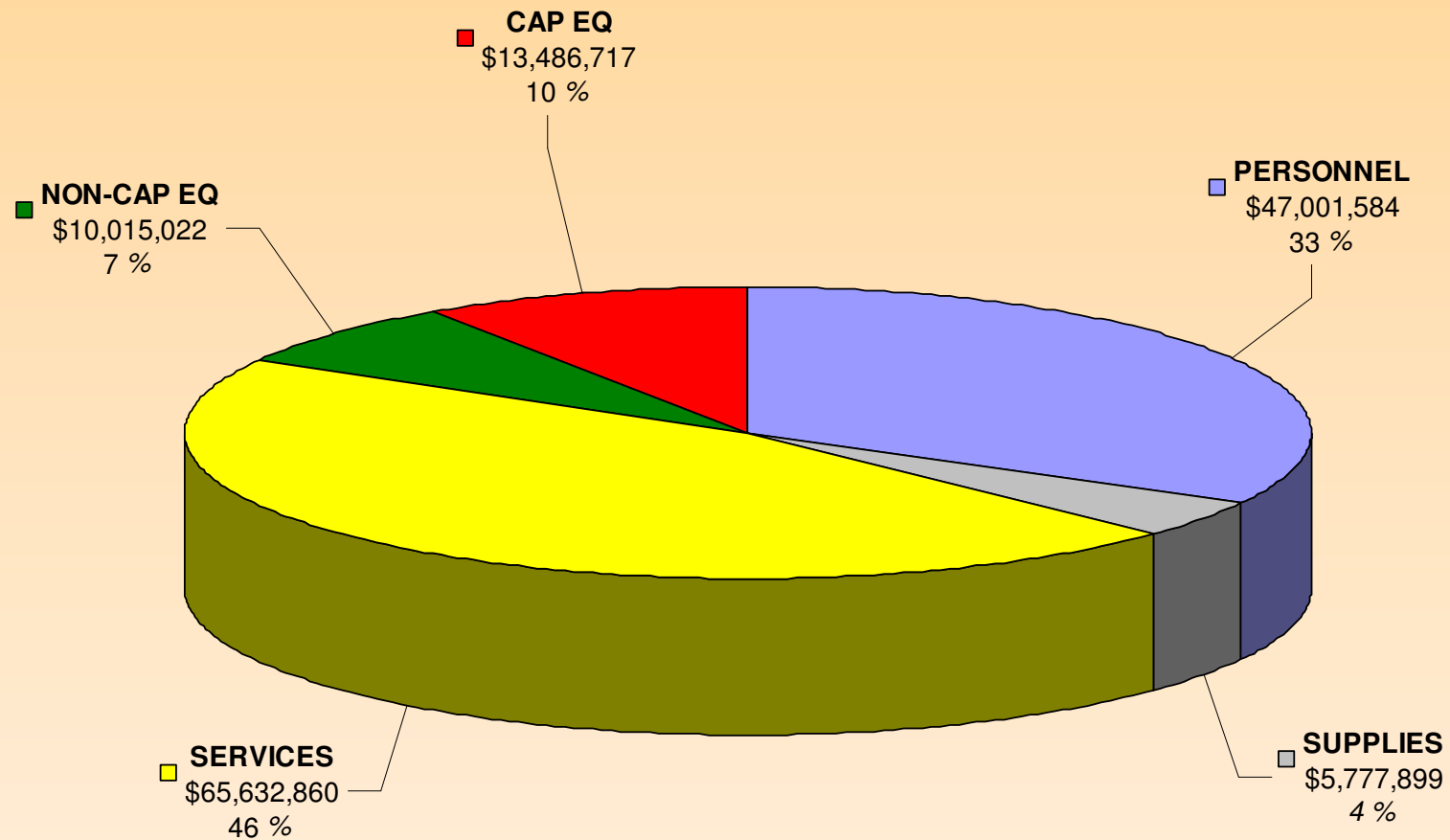
# CITY OF HOUSTON

## Information Technology Department

### FY09 CITYWIDE IT SPEND

By Expenditure Commitment / GL Account Type

**TOTAL \$141.91m**





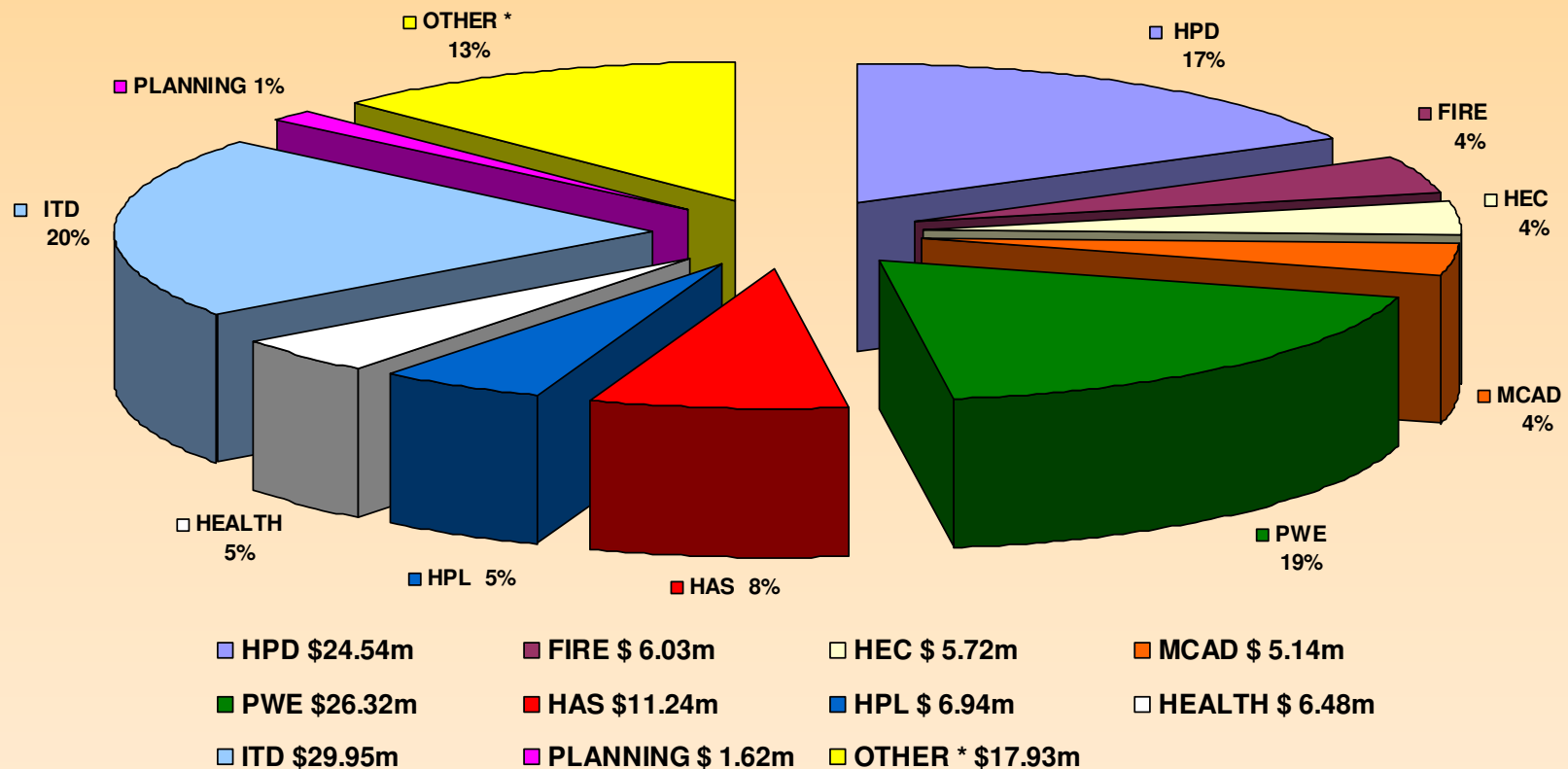
# CITY OF HOUSTON

## Information Technology Department

### FY09 CITYWIDE IT SPEND

by Department

**TOTAL \$141.91m**



\* OTHER - Includes: Municipal Courts-Judicial, Solid Waste, General Services, Housing & Community Development, Parks & Recreation, Convention & Entertainment Facilities, Mayor's Office, Affirmative Action, City Council, Controller, Finance, Administration & Regulatory Services, City Secretary, Human Resources & Legal Departments.



## CITY OF HOUSTON Information Technology Department



### HI-TECH INITIATIVES ( ACTIVE MAJOR PROJECTS )

#### Radio Communications System

The existing Radio systems have reached the end of their useful life and must be replaced.

This project will replace existing radio systems with a reliable, effective and efficient "state of the art" system to improve Citywide communications, provide for inter-agency operability between City, County, Regional, State and Federal agencies. (\$120M)

Click for more info at

<http://www.houstontx.gov/it/radio/index.html>

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#### Police Records Management System

Decommission the mainframe/data center and move to a client server environment. Deploy next generation technologies in vehicles providing electronic transmission of documents, i.e. reports, citations, etc., to increase productivity, efficiency and improve public safety to citizens.

The Mobile Data Strategy (MDS) leverages commercial air card technologies and the City's evolving broadband wireless capabilities to provide significantly more data to field officers. (\$35M)





# CITY OF HOUSTON

## Information Technology Department



### HI-TECH INITIATIVES ( ACTIVE MAJOR PROJECTS )

#### Municipal Courts Case Management System (CMS)

Design and implement a new custom CMS in-house to manage 1.2m new cases processed annually by Houston Municipal Courts based on a Service Oriented Architecture and Microsoft development tools. (\$15M)

##### Benefits:

- Automate labor intensive work
- Reduce citizen and officer time spent in court
- Increase Revenues
- Control long-term system maintenance costs
- Decrease system downtime

GPC  
OPPORTUNITIES  
CITYWIDE

#### Active Directory / Exchange Project

Upgrade outdated citywide Microsoft email system and existing MS desktop software. (\$6.7M)

##### Benefits:

- Access to email anywhere, anytime
- Single sign on access for City employees
- Foundation for employee self-help websites
- Better mgmt of personnel information and resources
- Common directory for accurate user info
- Simplify system management; strengthen security
- Technology support cost reduction and savings



## CITY OF HOUSTON Information Technology Department



### TECHNOLOGY INVESTMENT PLAN (TIP) CITYWIDE 5 YEAR - IT CAPITAL PROJECTS PLAN

#### PLANNING PHASE - CURRENT BUDGET CYCLE - S/MWDBE POTENTIAL

##### Health Clinical ERP

Replace existing system with integrated patient registration, case management, chart tracking, electronic medical records and lab services

**Benefits:**

- Improve patient care through better clinic and agency management
- Comply with the Public Health Information Network (PHIN) standards
- Ensure compliance with the Health Insurance Portability Accountability Act (HIPAA)

##### Police NPC Management System

Critical application to support Community Service Workers in the identification and inspection of commercial and residential hazardous buildings

**Benefits:**

- Expedite demo of dangerous buildings
- Data available to citizens by web

##### Fire Incident Command & Control

System improvements to assist commanders in tracking field personnel and assets effectively to save lives and property

**Benefits:**

- Decrease response time to enhance firefighting efforts
- Reduce life-threatening risks to fire fighters



## CITY OF HOUSTON Information Technology Department



### TECHNOLOGY INVESTMENT PLAN (TIP) CITYWIDE 5 YEAR - IT CAPITAL PROJECTS PLAN

#### PLANNING PHASE - CURRENT BUDGET CYCLE - S/MWDBE POTENTIAL

##### NextGen Tech in City Vehicles

Implement IP-based mobile data communications with enhanced sharing and data access (i.e., images, mapping, browser, magstripes/barcode readers)

##### Business Intelligence

Implementation of business intelligence technologies and increased use of data warehousing to provide real time information to operations command

##### PWE Wireless Water Meter Reading

Install concentrators and repeaters that interface with 900 MHz radio frequency transmitting to Water and Wastewater systems. Increase billing accuracy, reduce customer complaints, improve operational staff efficiency / productivity and identify loss or unaccounted for water

##### 311 System Refresh

Will bring the system up to current citywide standards upgrading all software and equipment providing better functionality for the call takers and citizens



# CITY OF HOUSTON

## Information Technology Department



### TECHNOLOGY INVESTMENT PLAN (TIP) CITYWIDE 5 YEAR - IT CAPITAL PROJECTS PLAN

#### PLANNING PHASE - CURRENT BUDGET CYCLE - PARTNERSHIP OPPORTUNITIES

##### City Call Center

A centrally managed platform providing a citywide core competence for call center technologies

##### Benefits:

- Avoid risks associated with equipment failure
- Eliminate critical redundant deployments
- Standardize expertise necessary to support system

##### One Stop Permits

Integrates multiple back-office applications to facilitate citizens permitting business with the City

##### Benefits:

- Public-facing, front-counter and back-office components
- More efficient business transactions for citizens
- Increased level of compliance and fees collected

##### CAD Dispatch Upgrade or Replacement

State and Federal standards for receiving and managing different data formats from citizens, referred to as NextGen 911, requires significant planning and re-engineering of current CAD capabilities

##### Benefits:

- Improve the functionality for Fire and Police dispatchers
- Voice, text, image, video and GIS for first responders



## CITY OF HOUSTON Information Technology Department



### TECHNOLOGY INVESTMENT PLAN (TIP) CITYWIDE 5 YEAR - IT CAPITAL PROJECTS PLAN

#### PLANNING PHASE - CURRENT BUDGET CYCLE - PARTNERSHIP OPPORTUNITIES

##### Data Center Server Consolidation

Project to assess core/distribution data centers, IT service management processes and citywide server inventories. Effort to include comparison with external marketplace to identify cost savings opportunities, consolidation potential and sourcing alternatives. This project will also provide disaster recovery, reduction in operating costs and improved service levels.

##### Citywide Wireless Initiative

Expand the existing citywide municipal broadband network to provide extended coverage and capacity for citywide applications. In addition, the City is using grant funds and excess network capacity to provide community broadband services across targeted disadvantage neighborhoods.

##### Benefits:

- Expand wireless Parking Pay Stations phase 2
- Deliver broadband access to disadvantaged neighborhoods
- Improve traffic management, water/waste water management and citywide field operations



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## Information Technology Department



### TECHNOLOGY INVESTMENT PLAN (TIP) CITYWIDE 5 YEAR - IT CAPITAL PROJECTS PLAN

#### PLANNING PHASE - CURRENT BUDGET CYCLE - PARTNERSHIP OPPORTUNITIES

##### Electronic Document Management

- Provides an enterprise-capable system for creating, indexing, storing, searching, archiving, and destroying unstructured documents (e.g., MS Office files, PDF, etc.)
- Implements taxonomies for categorizing documents and making it easy for every document to be properly tagged
- Defines a process by which any business process can be incorporated into the enterprise system

##### Enterprise Payment Service

- Provides an enterprise-capable system for accepting, processing, and reconciling payments
- Handles any combination of cash, checks, credit/debit card, ACH, and escrow account payments
- Accepts payments in-person at cash registers & kiosks, over the phone or IVR, via the web, and through a lockbox
- Governed by established payment card industry, cash management and audit standards

##### IT Enhancement in Libraries

- Assistive technologies for disabled patrons
- Digitization projects to permanently preserve artifacts and allow online searches (special collections, audio)
- Portable training as Digital Inclusion moves forward



# CITY OF HOUSTON INFORMATION TECHNOLOGY DEPARTMENT

**Thank You for Attending the GPC 2010 IT Forum RELOADED**

**GOVERNMENT  
PROCUREMENT  
C o n n e c t i o n s**

**INFORMATION  
CONTACTS  
OPPORTUNITY**

# Q & A



**See You Again Next Year !**